ESSEX COUNTY
IMPROVEMENT AUTHORITY
ESSEX COUNTY, NEW JERSEY

: TRANSCRIPT OF RECORDED

REGULAR BOARD MEETING :

PROCEEDINGS

27 Wright Way Fairfield, New Jersey

Wednesday, October 30, 2019 Commencing at 5:00 p.m.

MEMBERS PRESENT:

COMMISSIONER GERARD M. SPIESBACH, (Via telephone; Left at 5:04 p.m.)

COMMISSIONER CARLA A. STANZIALE, (Via telephone)

COMMISSIONER JACQUELINE YUSTEIN

COMMISSIONER RONALD J. BROWN, Vice Chairman,

(Via telephone; Arrived at 5:01 p.m.)

COMMISSIONER STEVEN H. KLINGHOFFER, Chairman

MEMBERS ABSENT:

COMMISSIONER MARK S. DUNEC COMMISSIONER CLIFFORD ROSS

ALSO PRESENT:

STEVEN C. ROTHER, Executive Director
NIA H. GILL, ESQ., General Counsel, (Via telephone)
LUCY SAPINSKI, Director of Operations
BETSY WILLIAMSON, Administrative Assistant
JOSEPH CALI, Senior Project Manager/Accounts Receivables

1	<u>I</u> <u>N</u> <u>D</u> <u>E</u> <u>X</u>	2
2		PAGE
3	SUNSHINE NOTICE	4
4	ROLL CALL	4
5	PUBLIC COMMENTS	5
6	ACCEPTANCE OF MINUTES	
7	Resolution No. 19-30	5
8	EXECUTIVE SESSION	
9	Resolution No. 19-210	17
10	Return to Open Session	
11	Resolution No. 19-31	18
12	RESOLUTIONS	
13	Resolution No. 19-190	7
14	Resolution No. 19-191	7
15	Resolution No. 19-192	7
16	Resolution No. 19-193	7
17	Resolution No. 19-194	8
18	Resolution No. 19-195	8
19	Resolution No. 19-196	9
20	Resolution No. 19-197	9
21	Resolution No. 19-198	10
22	Resolution No. 19-199	10
23	Resolution No. 19-200	10
24	Resolution No. 19-201	10
25	Resolution No. 19-202	11

1	<u>I N D E X</u> Continued	3
2		PAGE
3	Resolution No. 19-203	12
4	Resolution No. 19-204	12
5	Resolution No. 19-205	12
6	Resolution No. 19-206	12
7	Resolution No. 19-207	12
8	Resolution No. 19-208	13
9	Resolution No. 19-209	15
10	Motion to adjourn meeting	
11	Resolution No. 19-032	19
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		
	II .	

1	CHAIRMAN KLINGOFFER: Ready to go:
2	MS. DILLON: Yes.
3	On the record.
4	CHAIRMAN KLINGHOFFER: Okay.
5	On the record.
6	Notice was duly given by regular mail,
7	electronic mail, and facsimile to the Essex
8	County Executive, the Essex County Clerk, the
9	Clerk of the Board of Chosen Freeholders,
10	Freeholder President Gill, the News Editor of The
11	Herald News, the News Editor of The Star-Ledger,
12	and notice was posted on the bulletin board in
13	the Office of the Essex County Improvement
14	Authority stating the time, date, and location of
15	this Regular Board Meeting.
16	
17	ROLL CALL:
18	
19	CHAIRMAN KLINGHOFFER: Roll call, please.
20	MS. SAPINSKI: Commissioner Spiesbach?
21	COMMISSIONER SPIESBACH: Yes.
22	Here.
23	MS. SAPINSKI: Commissioner Stanziale?
24	COMMISSIONER STANZIALE: Here.
25	MS. SAPINSKI: Commissioner Yustein?

1	COMMISSIONER YUSTEIN: Yes.
2	MS. SAPINSKI: Chairman Klinghoffer?
3	CHAIRMAN KLINGHOFFER: Here.
4	
5	PUBLIC COMMENTS:
6	
7	CHAIRMAN KLINGHOFFER: Seeing no members of
8	the public, I presume there'd be no Public
9	Comments.
10	
11	(Whereupon, the Board discussed and took
12	action on the following item:
13	ACCEPTANCE OF MINUTES
14	RESOLUTION NO. 19-30
	RESOLUTION NO. 19-30 1. REGULAR BOARD MEETING AND EXECUTIVE SESSION
15	
14 15 16 17	1. REGULAR BOARD MEETING AND EXECUTIVE SESSION
15 16 17	1. REGULAR BOARD MEETING AND EXECUTIVE SESSION
15 16 17 18	1. REGULAR BOARD MEETING AND EXECUTIVE SESSION 9-24-19.)
15 16 17 18	1. REGULAR BOARD MEETING AND EXECUTIVE SESSION 9-24-19.) CHAIRMAN KLINGHOFFER: Is there a motion to
15 16 17 18 19	1. REGULAR BOARD MEETING AND EXECUTIVE SESSION 9-24-19.) CHAIRMAN KLINGHOFFER: Is there a motion to accept the Minutes of September 24th, 2019 Regular
15 16	1. REGULAR BOARD MEETING AND EXECUTIVE SESSION 9-24-19.) CHAIRMAN KLINGHOFFER: Is there a motion to accept the Minutes of September 24th, 2019 Regular Board Meeting Minutes
15 16 17 18 19 20 21	1. REGULAR BOARD MEETING AND EXECUTIVE SESSION 9-24-19.) CHAIRMAN KLINGHOFFER: Is there a motion to accept the Minutes of September 24th, 2019 Regular Board Meeting Minutes COMMISSIONER SPIESBACH: Move to
15 16 17 18 19 20 21	1. REGULAR BOARD MEETING AND EXECUTIVE SESSION 9-24-19.) CHAIRMAN KLINGHOFFER: Is there a motion to accept the Minutes of September 24th, 2019 Regular Board Meeting Minutes COMMISSIONER SPIESBACH: Move to CHAIRMAN KLINGHOFFER: and Executive
15 16 17 18 19 20 21 22	1. REGULAR BOARD MEETING AND EXECUTIVE SESSION 9-24-19.) CHAIRMAN KLINGHOFFER: Is there a motion to accept the Minutes of September 24th, 2019 Regular Board Meeting Minutes COMMISSIONER SPIESBACH: Move to CHAIRMAN KLINGHOFFER: and Executive Session?

```
1
 2
          (Whereupon, Vice Chairman Ronald J. Brown
    arrived, via telephone, at 5:01 p.m.)
 3
 4
          COMMISSIONER SPIESBACH: Move --
 5
 6
          COMMISSIONER YUSTEIN: Oh.
 7
          COMMISSIONER SPIESBACH: Move to accept.
          COMMISSIONER YUSTEIN: Second.
 8
          CHAIRMAN KLINGHOFFER: Second; let's --
 9
10
    okay.
          COMMISSIONER STANZIALE: Second.
11
12
          MS. SAPINSKI: Commissioner Brown?
13
          VICE CHAIRMAN BROWN: Yes.
          MS. SAPINSKI: Commissioner Spiesbach?
14
          COMMISSIONER SPIESBACH: Yes.
15
16
          MS. SAPINSKI: Commissioner Stanziale?
          COMMISSIONER STANZIALE: Yes.
17
          MS. SAPINSKI: Commissioner Yustein?
18
          COMMISSIONER YUSTEIN: Yes.
19
20
          MS. SAPINSKI: Chairman Klinghoffer?
          CHAIRMAN KLINGHOFFER: Yes.
21
22
23
          (Whereupon, the Board discussed and took
24
    action on the following items:
25
    ADMINISTRATIVE
```

1 1. RESOLUTION NO. 19-190 - RESOLUTION INTRODUCING AND APPROVING THE AUTHORITY'S 2020 ANNUAL BUDGET AND THE CAPITAL BUDGET PROGRAM; 3 2. RESOLUTION NO. 19-191 - RESOLUTION 4 RATIFYING PAYMENT TO AUDIO-DIGITAL TRANSCRIPTION 5 6 SERVICES, LLC FOR TRANSCRIPTION OF BOARD MEETING ON 9-24-19; 7 3. RESOLUTION NO. 19-192 - RESOLUTION 8 RATIFYING PAYMENT OF RECURRING BILLS (BILL LIST); 10 and 11 4. RESOLUTION NO. 19-193 - RESOLUTION 12 AUTHORIZING PAYMENT TO DELL MARKETING, L.P. IN THE AMOUNT OF \$12,465.29 FOR 10 NEW COMPUTERS 13 14 WITH MONITORS (STATE CONTRACT).) 15 16 CHAIRMAN KLINGHOFFER: Administration -Administrative. 17 Resolutions 1 through 4. 18 Would someone like to move them? 19 20 COMMISSIONER YUSTEIN: Move it. COMMISSIONER SPIESBACH: Second. 21 MS. SAPINSKI: Commissioner Brown? 22 23 VICE CHAIRMAN BROWN: Yes. 24 MS. SAPINSKI: Commissioner Spiesbach? 25 COMMISSIONER SPIESBACH: Yes.

1	MS. SAPINSKI: Commissioner Stanziale?
2	COMMISSIONER STANZIALE: Yes.
3	MS. SAPINSKI: Commissioner Yustein?
4	COMMISSIONER YUSTEIN: Yes.
5	MS. SAPINSKI: Chairman Klinghoffer?
6	CHAIRMAN KLINGHOFFER: Yes.
7	
8	(Whereupon, the Board discussed and took
9	action on the following items:
10	CORRECTIONAL FACILITY/CELANESE/ENVIRONMENTAL
11	EXPOSURE
12	ALL EXPENSES PAID FROM ECIA OPERATIONS ACCOUNT
13	5. RESOLUTION NO. 19-194 - RESOLUTION
14	AUTHORIZING PAYMENT IN THE AMOUNT OF \$61,417.28
15	TO BUCHANAN, INGERSOLL & ROONEY, PC FOR LEGAL
16	SERVICES RENDERED IN THE MONTH OF SEPTEMBER;
17	6. RESOLUTION NO. 19-195 - RESOLUTION
18	RATIFYING PAYMENT IN THE AMOUNT OF \$109.50 TO
19	BUCHANAN, INGERSOLL & ROONEY, PC FOR SERVICES
20	RENDERED BY HYDROGEOLOGIC, INC.)
21	
22	CHAIRMAN KLINGHOFFER: Correctional
23	Facility, the Celanese Environmental Exposure.
24	Resolutions 5 and 6.
25	Would someone like to move them?

1 COMMISSIONER YUSTEIN: Move it. COMMISSIONER SPIESBACH: Second. MS. SAPINSKI: Commissioner Brown? 3 VICE CHAIRMAN BROWN: Yes. 4 MS. SAPINSKI: Commissioner Spiesbach? 5 6 COMMISSIONER SPIESBACH: Yes. MS. SAPINSKI: Commissioner Stanziale? 7 COMMISSIONER STANZIALE: Yes. 8 MS. SAPINSKI: Commissioner Yustein? 9 10 COMMISSIONER YUSTEIN: Yes. MS. SAPINSKI: Chairman Klinghoffer? 11 12 CHAIRMAN KLINGHOFFER: Yes. 13 (Whereupon, the Board discussed and took 14 15 action on the following items: 16 AIRPORT 7. RESOLUTION NO. 19-196 - RESOLUTION 17 RATIFYING PAYMENT TO THOMAS J. O'BEIRNE & CO, 18 INC. IN THE AMOUNT OF \$1,416.50 FOR PLUMBING 19 20 REPAIRS AT VARIOUS AIRPORT LOCATIONS; 8. RESOLUTION NO. 19-197 - RESOLUTION 21 AUTHORIZING PAYMENT TO MICRO PAVE SYSTEMS, INC. 22 23 IN THE AMOUNT OF \$70,483.05 FOR PAVEMENT CRACK 24 SEALING REPAIRS AT THE AIRPORT (MORRIS COUNTY 25 CO-OP PURCHASING AGREEMENT);

- **9.** RESOLUTION NO. 19-198 RESOLUTION
- 2 RATIFYING PAYMENT TO DENVILLE LINE PAINTING INC.
- 3 IN THE AMOUNT OF \$10,739.86 FOR STRIPING SERVICES
- 4 AT THE AIRPORT;
- 5 **10.** RESOLUTION NO. 19-199 RESOLUTION
- 6 ACCEPTING A PROPOSAL FROM UNITED FIRE PROTECTION
- 7 | CORPORATION IN THE AMOUNT OF \$9,930.00 FOR ONE
- 8 TIME ANNUAL INSPECTION OF PRE-ACTIONS SPRINKLER
- 9 SYSTEMS IN HANGAR I AND M AND THE WET SPRINKLER
- 10 SYSTEMS IN HANGAR I, M AND P.;
- 11 FIRE SUPPRESSION SYSTEM PROJECT
- 12 Project Funded: ECIA/AIRPORT
- 13 11. RESOLUTION NO. 19-200 RESOLUTION
- 14 AUTHORIZING PAYMENT TO C & S ENGINEERS, INC., IN
- 15 THE AMOUNT OF \$25,500.00 FOR ENGINEERING SERVICES
- 16 IN CONNECTION WITH THE DESIGN OF THE FIRE
- 17 PROTECTION SYSTEM IN HANGAR I AND M; and
- 18 RUNWAY 4-22 REHABILITATION PROJECT
- 19 Project Funded: NJDOT 90%, ECIA 10%
- 20 | 12. RESOLUTION NO. 19-201 RESOLUTION
- 21 AUTHORIZING PAYMENT TO C & S ENGINEERS, INC., IN
- 22 | THE AMOUNT OF \$30,013.01 FOR ENGINEERING SERVICES
- 23 IN CONNECTION WITH THE DESIGN FROM 6-29-19
- 24 THROUGH 8-9-19.)

1	CHAIRMAN KLINGHOFFER: Airport Resolutions
2	Seven through 12.
3	Would someone like to move them?
4	COMMISSIONER YUSTEIN: Move it.
5	COMMISSIONER SPIESBACH: Second.
6	MS. SAPINSKI: Commissioner Brown?
7	VICE CHAIRMAN BROWN: Yes.
8	MS. SAPINSKI: Commissioner Spiesbach?
9	COMMISSIONER SPIESBACH: Yes.
10	MS. SAPINSKI: Commissioner Stanziale?
11	COMMISSIONER STANZIALE: Yes.
12	MS. SAPINSKI: Commissioner Yustein?
13	COMMISSIONER YUSTEIN: Yes.
14	MS. SAPINSKI: Chairman Klinghoffer?
15	CHAIRMAN KLINGHOFFER: Yes.
16	
17	(Whereupon, the Board discussed and took
18	action on the following items:
19	PARKING FACILITY
20	A: Juror Parking - Garage and Parking Lot
21	13. RESOLUTION NO. 19-202 - RESOLUTION
22	AUTHORIZING AGREEMENT WITH AECOM IN THE AMOUNT
23	NOT TO EXCEED \$112,540.00 FOR DESIGN AND
24	CONSTRUCTION ADMINISTRATION SERVICES IN
25	CONNECTION WITH PARKING LOT SITE IMPROVEMENTS;

- 1 **14.** RESOLUTION NO. 19-203 RESOLUTION
- 2 AUTHORIZING PAYMENT TO AROCHO SERVICES, LLC IN
- 3 | THE AMOUNT OF \$3,900.00 FOR LANDSCAPING, ELEVATOR
- 4 AND STAIRWELLS CLEANING SERVICES AT THE JUROR
- 5 PARKING FACILITY;
- 6 15. RESOLUTION NO. 19-204 RESOLUTION
- 7 RATIFYING PAYMENT TO SOUTHLAND PRINTING COMPANY
- 8 IN THE AMOUNT OF \$4,366.37 FOR PARKING TICKETS;
- 9 B: Sportsplex Garage
- 10 **16.** RESOLUTION NO. 19-205 RESOLUTION
- 11 AUTHORIZING PAYMENT IN THE AMOUNT OF \$1,346.03 TO
- 12 SCIROCCO GROUP INSURANCE FOR ADDITIONAL PREMIUM
- 13 DUE IN CONNECTION WITH THE PROPERTY COVERAGE FOR
- 14 THE GARAGE;
- 15 | 17. RESOLUTION NO. 19-206 RESOLUTION
- 16 | AUTHORIZING PAYMENT IN THE AMOUNT OF \$4,035.00 TO
- 17 CONNELL FOLEY FOR LEGAL SERVICES RENDERED IN
- 18 | CONNECTION WITH THE SPORTSPLEX COMPLEX FROM
- 19 4-28-19 THROUGH 9-30-19; and
- 20 | 18. RESOLUTION NO. 19-207 RESOLUTION
- 21 AUTHORIZING PAYMENT IN THE AMOUNT OF \$2,200.00 TO
- 22 PPMG FOR ELEVATOR AND STAIRWELLS CLEANING
- 23 | SERVICES AT THE GARAGE.)
- 24
- 25 CHAIRMAN KLINGHOFFER: Parking Facility.

1	Resolutions 13 through 18.
2	Would someone like to move it?
3	Move them.
4	VICE CHAIRMAN BROWN: Move it.
5	COMMISSIONER YUSTEIN: Second.
6	MS. SAPINSKI: Commissioner Brown?
7	VICE CHAIRMAN BROWN: Yes.
8	MS. SAPINSKI: Commissioner Spiesbach?
9	COMMISSIONER SPIESBACH: Yes.
10	MS. SAPINSKI: Commissioner Stanziale?
11	COMMISSIONER STANZIALE: Yes.
12	MS. SAPINSKI: Commissioner Yustein?
13	COMMISSIONER YUSTEIN: Yes.
14	MS. SAPINSKI: Chairman Klinghoffer?
15	CHAIRMAN KLINGHOFFER: Yes.
16	
17	(Whereupon, the Board discussed and took
18	action on the following item:
19	FINANCE
20	A: City of Newark Water Project
21	19. RESOLUTION NO. 19-208 - RESOLUTION
22	CONCERNING REVIEW OF FINDINGS AND RECOMMENDATIONS
23	OF THE LOCAL FINANCE BOARD MADE AT A MEETING OF
24	SAID BOARD ON SEPTEMBER 11, 2019 IN CONNECTION
25	WITH THE GOVERNMENTAL LOAN REVENUE BONDS/NOTES,

```
SERIES 2019 (ESSEX COUNTY GUARANTEED) (CITY OF
1
    NEWARK PROJECT) IN ACCORDANCE WITH N.J.S.A.
    40A:5A-6.)
 3
4
          CHAIRMAN KLINGHOFFER: Number 19.
5
6
          The Resolution Concerning Review of
    Findings and Recommendations of the Local Finance
7
8
    Board regarding the Newark Water Project
    Financing.
10
          Someone like to move it?
          COMMISSIONER YUSTEIN: Move it.
11
12
          VICE CHAIRMAN BROWN: Move it.
13
          COMMISSIONER SPIESBACH: Move to --
          MS. SAPINSKI: Okay, we --
14
          COMMISSIONER SPIESBACH: Okay, second.
15
16
          MS. SAPINSKI: Commissioner Brown?
17
          VICE CHAIRMAN BROWN: Yes.
          MS. SAPINSKI: Commissioner Spiesbach?
18
          COMMISSIONER SPIESBACH: Yes.
19
20
          MS. SAPINSKI: Commissioner Stanziale?
          COMMISSIONER STANZIALE: Yes.
21
          MS. SAPINSKI: Commissioner Yustein?
22
23
          COMMISSIONER YUSTEIN: Yes.
24
          MS. SAPINSKI: Chairman Klinghoffer?
          CHAIRMAN KLINGHOFFER: Yes.
25
```

1 (Whereupon, the Board discussed and took 2 action on the following item: 3 4 **FINANCE** B: PGLP Program 5 20. RESOLUTION NO. 19-209 - RESOLUTION 6 AUTHORIZING PAYMENT OF CHARGES AND EXPENSES OF 7 THE AUTHORITY'S \$150,000,000.00 POOLED GOVERNMENT 8 LOAN PROGRAM, SERIES 1986 10 Payments Due for PGLP Services GALLEROS-ROBINSON CPAs, LLP, - FINANCIAL 11 12 CONSULTANT - OCTOBER - \$2,000.00; 13 BNY MELLON - TRUSTEE FEE - 10/1/19 -12/31/19 - \$4,000.00; and 14 WELLS FARGO BANK, NA - REMARKETING FEE -15 16 7/1/19 - 9/30/19 - \$4,395.56.17 CHAIRMAN KLINGHOFFER: And number 20. 18 19 The PGLP Program, Resolution Authorizing 20 Payment of Charges and Expenses for the Pooled Government Loan Program. 21 22 Would someone like to move it? 23 COMMISSIONER YUSTEIN: Move it. 24 COMMISSIONER SPIESBACH: Move it. 25 Second it.

```
MS. SAPINSKI: Commissioner Brown?
1
          VICE CHAIRMAN BROWN: Yes.
 2
          MS. SAPINSKI: Commissioner Spiesbach?
3
          COMMISSIONER SPIESBACH: Yes.
4
          MS. SAPINSKI: Commissioner Stanziale?
5
6
          COMMISSIONER STANZIALE: Yes.
          MS. SAPINSKI: Commissioner Yustein?
7
          COMMISSIONER YUSTEIN: Yes.
8
          MS. SAPINSKI: Chairman Klinghoffer?
9
10
          CHAIRMAN KLINGHOFFER: Yes.
          Motion to go into Executive Session?
11
12
          Rationale is?
          MR. ROTHER: Two -- two things.
13
          Potential litigation and -- and contract
14
15
    obligations that we have in a personnel matter.
          CHAIRMAN KLINGHOFFER: Someone like to move
16
    this?
17
          COMMISSIONER YUSTEIN: Move it.
18
          VICE CHAIRMAN BROWN: Move it.
19
20
          Second.
          MS. SAPINSKI: Gerry, are you getting off?
21
          COMMISSIONER SPIESBACH: Yes, I would
22
    think, if you have a quorum, this would be a good
23
24
    time for me to bail out.
25
          MR. ROTHER: Okay.
```

```
1
          MS. SAPINSKI: Okay.
          Thank you, Commissioner.
          COMMISSIONER SPIESBACH: Okay, bye. Okay.
3
    Take care. Bye-bye.
4
5
          MR. ROTHER: Bye-bye.
6
7
          (Whereupon, Commissioner Gerard M.
8
    Spiesbach left the meeting at 5:04 p.m.)
9
10
          CHAIRMAN KLINGHOFFER: You got to do the
    roll --
11
12
          MS. SAPINSKI: Commissioner Brown?
13
          VICE CHAIRMAN BROWN: Yes.
          MS. SAPINSKI: Commissioner Stanziale?
14
          COMMISSIONER STANZIALE: Yes.
15
          MS. SAPINSKI: Commissioner Yustein?
16
          COMMISSIONER YUSTEIN: Yes.
17
          MS. SAPINSKI: Chairman Klinghoffer?
18
          CHAIRMAN KLINGHOFFER: Yes.
19
20
          MS. DILLON: Just give me one moment.
                                        Take your
21
          CHAIRMAN KLINGHOFFER: Sure.
22
    time.
23
24
          (Whereupon, the Board moved to Executive
25
    Session at 5:04 p.m., Resolution No. 19-210.)
```

```
1
2
          (Whereupon, the Board returned to Open
    Session at 5:19 p.m., Resolution No. 19-31.)
3
4
          MS. DILLON: Okay.
5
6
          On the record.
7
    ADJOURNMENT:
8
9
10
          CHAIRMAN KLINGHOFFER: Motion to adjourn?
11
          COMMISSIONER YUSTEIN: Motion.
12
          VICE CHAIRMAN BROWN: Move it.
          MS. SAPINSKI: Commissioner Brown?
13
          VICE CHAIRMAN BROWN: Yes.
14
          MS. SAPINSKI: Commissioner Stanziale?
15
16
          COMMISSIONER STANZIALE: Yes.
          MS. SAPINSKI: Commissioner Yustein?
17
          COMMISSIONER YUSTEIN: Yes.
18
          MS. SAPINSKI: Chairman Klinghoffer?
19
20
          CHAIRMAN KLINGHOFFER: Yes.
          MS. SAPINSKI: Thank you.
21
22
          CHAIRMAN KLINGHOFFER: Okay.
23
          Thank you.
24
          VICE CHAIRMAN BROWN: All right.
25
```

```
(Whereupon, the proceedings were concluded
 1
2
    at 5:20 p.m., Resolution No. 19-32.)
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

```
1
   STATE OF NEW JERSEY :
 2
    COUNTY OF ESSEX :
 3
4
          I, KAREN A. MARINO, assigned transcriber,
 5
6
    do hereby affirm that the foregoing is a true and
7
    accurate transcript of the REGULAR BOARD MEETING
8
    of the ESSEX COUNTY IMPROVEMENT AUTHORITY heard
    on WEDNESDAY, OCTOBER 30, 2019 and digitally
9
10
    recorded.
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
   Monitored and Proofread by: Deborah Dillon
```